

**ESSEC**

BUSINESS SCHOOL  
PARIS

# **Ph.D. in Business Administration**

## **Letter of recommendation**

ESSEC BUSINESS SCHOOL PARIS  
AVENUE BERNARD HIRSCH - BP 50105 CERGY  
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ESSEC BUSINESS SCHOOL,  
PRIVATE SCHOOL OF MANAGEMENT  
ACCREDITED AACSB INTERNATIONAL - THE ASSOCIATION  
TO ADVANCED COLLEGIATE SCHOOLS OF BUSINESS,  
ACCREDITED EQUIS - THE EUROPEAN QUALITY IMPROVEMENT SYSTEM,  
AFFILIATED TO THE CHAMBER OF COMMERCE  
AND INDUSTRY OF VERSAILLES VAL D'OISE - YVELINES

**Name of the Ph.D. candidate**

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- How long have you known the candidate? Under which circumstances?

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- In your opinion, what are the candidate's main strong points?

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- Which are the points the candidate should improve if he/she were to undertake studies leading to a Ph.D.?

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- Can you evaluate his/her capacity in research and teaching?

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- Check the heading(s) which seem(s) to suit the candidate's personality best:

- Accuracy and preciseness of reasoning
- Method
- Independent thinker
- Ability to work hard
- Creativity and imagination
- Adaptability
- Easy to talk to
- Ability to convince
- Teaching ability
- Ability to excel in research

- Other comments you would like to add about the candidate

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Name of undersigned: .....

Address: .....  
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Title, position: .....  
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Date:

Signature:

*We very much appreciate your contribution to our admission jury by writing this letter.*

**To be sent directly to ESSEC by the writer:  
ESSEC Ph.D. Program  
Avenue Bernard Hirsch – BP 50105 CERGY  
95021 CERGY-PONTOISE CEDEX  
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